### REGISTERED COMPANY NUMBER: 08737838 (England and Wales) REGISTERED CHARITY NUMBER: 01158520

# REPORT OF THE TRUSTEES AND AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022 FOR BURNLEY LEISURE (A COMPANY LIMITED BY GUARANTEE)



Ainsworths Limited Chartered Accountants and Statutory Auditors Charter House Stansfield Street Nelson Lancashire BB9 9XY

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#### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST MARCH 2022

The trustees who are also directors of the company for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st March 2022. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1st January 2015).

#### REFERENCE AND ADMINISTRATIVE DETAILS

#### **Registered Company number**

08737838 (England and Wales)

#### **Registered Charity number**

01158520

#### Registered office

St Peters Centre

Bank Parade

Church Street

Burnley

Lancashire

BB11 2DL

#### **Trustees**

Mrs D Livesey Mr T Hephrun

Mr Ryan Bradley (Appointed 6th September 2021)

Dr S Minten

Mrs S Haworth-Pearson (Appointed 6th September 2021)

Mr B Butterworth (Appointed 6<sup>th</sup> September 2021)

Mr N Tranmer

Mrs H Tyson

Mr W Rashid

Cllr F Cant (Appointed 6th September 2021)

Cllr J Sumner (Appointed 19th July 2021)

Mr A Preston (Resigned 6th September 2021)

Mrs J Baldwin (Resigned 6th September 2021)

Cllr B Foster (Resigned 6th September 2021)

Cllr H Baker (Resigned 19th July 2021)

#### **Key Management Personnel**

Mr G Vinton

Mr P Foster

Mr M Dempsey

Mr S Bryce

**Auditors** 

Ainsworths Limited

**Chartered Accountants** 

and Statutory Auditors

Charter House

Stansfield Street

Nelson

Lancashire

BB9 9XY

#### Role

Chair & Community Nominee

Vice-Chair & Community Nominee

Employee Nominee

Council Nominee

Council Nominee

Chair & Community Nominee

Community Nominee

Council Nominee

Council Nominee

#### Role

Chief Executive

Deputy Chief Executive / Head of Development

Head of Hospitality

Head of Leisure Operations

#### Bankers **Solicitors**

HSBC Bank PLC Winckworth Sherwood LLP 12 Manchester Road

Minerva House

5 Montague Close

London

SE1 9BB

Burnley

Lancashire

**BB11 1JH** 

#### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST MARCH 2022

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

#### **Governing document**

The company was incorporated on 17th October 2013 and registered as a charity on 10th September 2014. The charity is controlled by its governing document, the Memorandum and Articles of Association, and constitutes a company, limited by guarantee, as defined by the Companies Act 2006. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

#### Recruitment and appointment of new trustees

The Board shall consist of at least three and not more than eleven individuals, comprised as follows:

- One Employee Trustees;
- up to two Local Authority Trustees; and
- up to eight Community Trustees.

The Community Trustees shall at all times be in the majority. These trustees shall be elected with necessary expertise coopted where appropriate by the existing trustees. When considering co-opting trustees, the Board has regard to the requirement for any specialist skills needed.

#### Risk management

The trustees have examined the major strategic, business and operational risks which the charity faces and confirm that systems have been established to ensure regular reports are produced and that the necessary steps can be taken to address any issues arising.

Burnley Leisure is a registered charity operating within a company limited by guarantee. The board of trustees has the authority to co-opt individuals with relevant expertise where appropriate.

#### Organisation structure

The Board currently consists of eleven trustees and is responsible for key policy decisions and the effective governance of the organisation overall. The Board has a minimum of six meetings per financial year.

The day to day operations of Burnley Leisure are managed by the charity's senior management team (the Executive) made up of the Chief Executive and Service Managers. The Executive is given strategic direction by a Board of Trustees (the Board) regarding the provision and operation of the services in accordance with the contracts, leases and funding agreements made with Burnley Borough Council. The Board has ultimate responsibility for the governance of the charity, and directs, supports and challenges the Executive in its work.

#### Related parties

Trustees are required to declare an interest if they are involved in any activities which may compromise their role as a trustee and a monitoring mechanism is in place. The related party transactions during the past year have been disclosed below in the notes to the financial statements.

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST MARCH 2022

#### **OBJECTIVES AND ACTIVITIES**

Burnley Leisure has been established for Public Benefit:

- To provide or assist in the provision of both indoor and outdoor facilities in the interests of social welfare for recreation or other leisure time occupation of individuals who have need of such by reason of their youth, age, infirmity of disability, financial hardship or social circumstances or to the public at large with the object of improving their conditions of life; and/or
- To promote community participation in Healthy Recreational Activities; and/or
- To provide or assist in the provision of community facilities to be available to all sections of the community without distinction, including the use for meetings, lecture and classes and/or other forms of recreation and leisure time occupation with the object of improving the conditions of life for all those who use the facilities; and/or
- To advance the education of the public in all aspects of dramatic art through the provision of a theatre; and/or
- Such other charitable purposes as the trustees in their absolute discretion may determine

#### **Public benefit**

The trustees are confident that the charity offers services of real and practical use to the local population and therefore complies with the responsibility placed on all charities under the Charities Act 2011 to demonstrate a public benefit.

#### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST MARCH 2022

#### ACHIEVEMENTS AND PERFORMANCE

The start of the new financial year in April 2021 still saw us in the grip of the global pandemic and pouring over the announcement of the governments 'Road Map out of Lockdown'. The road map was complicated with some facilities and services having been cleared under Step 1 to be opened in March 2021 with further lifting of restrictions to be announced. Step 2 restrictions would be lifted by April, Step 3 in May, and Step 4 in June with one week's advance notice that the restrictions would be removed at each step.

Our situation was further complicated by the fact that infacilities different elements would be able to be re-opened at different steps an example is below for Prairie Sports Village:

29th March 2021 - Driving Bays and outdoor 3G Pitches to open. Outdoor Fitness classes

12th April 2021 - Retail Shop to open, outdoor food and drink served

17th May 2021 - Food and drink available indoor subject to rule 6 or two households table service only

21st June 2021 - Fully open No restrictions

These complications were replicated across all our sites and services and led to an uncertain and unpredictable start to the first quarter of the financial year. The reality of the situation was that the Mechanics, both in terms of its programme and hospitality offer, would not be able to open its doors until well into September.

We continued our partnership work with Burnley Together and our input and commitment were well received by partners and the people who needed help. Our Teams continued to deliver volunteer programmes, engaging in community support that had direct and positive impact on lives. An example of this is we supported the Council collect emergency shielding food, 8000 parcels delivered with BFC Community, 6000 summer holiday food parcels made and delivered, 30,000 lateral flow tests undertaken to enable Burnley College to re-open, 15,000 Christmas meals produced covering Burnley, Pendle and Hyndburn. We made 2000 packed lunches /afternoon teas for jab army, supported Holiday Activity Fund (HAF) delivering 300 meals, snacks, and activity packs for children in isolation, and distributed to schools 15,000 Easter Eggs. This is a small part of what we achieved some delivered by our volunteers and some paid work provided by external funding.

Whilst we continued with this work, we were also delivering on the day job, and this threw up challenges and surprises along the way. Our leisure facilities were the first to get back to somewhat normal operations and as the year went on this became even better. Swimming Lessons we now have 800 Children in weekly lessons, 600 on the waiting list, and 3150 children in school swimming lessons from 30 schools. From re-opening 70,000 people have been swimming which was more than in the same pre-covid period in 2019. Leisure Memberships now exceed 4300 which is higher than pre-covid levels and bucking the national picture. We have over 494 UCLAN Student memberships from an innovative Partnership agreement we forged with them and received a National Fitness Award for Local Gym Authority of the Year.

Work continues with our partners in 'Towards an Active Future' which delivers projects across Pennine Lancashire and more target work within Burnley itself. An important element of this is the Active Lifestyles Hub (ALH) this provides both pathway for both GP and self-referral as awareness grows, especially amongst the medical professionals, the numbers are increasing which will all support our aim to improve people's health and wellbeing. Active Families, our partnership with Action for Children, provides family activities with families we have not engaged with before, bringing new activities to the community and showing the benefit of being active as a family.

At the beginning of the year, we further consolidated our in-house hospitality offer by acquiring Bistro 197 and their owners into our business. This has vastly improved the quality of offering across the BLC Group venues, implementing standards for ingredients & dietary needs to meet industry requirements. The ability to respond quickly to take advantage of events and activities in the rest of the business has meant that we can offer exciting packages that mean we become the venue of choice for both residents and visitors.

#### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST MARCH 2022

#### ACHIEVEMENTS AND PERFORMANCE (CONTINUED)

As commented earlier the Mechanics has lagged behind other areas in returning to normal operations, this is mainly due to the publics continued hesitance to be with large groups of strangers in indoor venues, this started to become less of a barrier and audience numbers are improving month-by-month. Our partnership with Blackburn with Darwen Council regarding programming is starting to pay dividends with a wide range of content being secured. This includes more original music acts and quality comedy performances, alongside our local societies and dance schools.

Our staff are our biggest and best asset, they have continued to provide exceptional levels of service during these unprecedented times, whether in their normal role, being asked to undertake other tasks or volunteering. We have continued to develop and invest in staff through both internal and external training courses. We have also accessed new employment opportunities though initiatives such as Kickstart, Project Search, and Student Internship alongside our successful internal apprenticeship scheme. Engagement in these schemes has resulted us attracting and retaining some brilliant staff, who would not have been able to access these roles through normal recruitment methods.

Pleasingly we have also been able to invest in our facilities, which will all have a direct impact on the services we provide for our customers. We finally refurbished the toilets at the Mechanics and at the same time increased the capacity for female toilets as required by building control. This improvement has been a long time coming and has been well received by all our users of the facility. The replacement of the power tees at Prairie was essential in terms of customer services but the threat of a new commercial driving range opening in Rossendale. This investment has not only protected existing business but has helped us to grow. We also invested in the kitchen at Towneley 197 to bring it up to the standard of our other venues and late in the financial year invested in the club shop and made it a 'Spike Bar' which serves the golfers with food and drink without them having to go upstairs to the Bistro. Early signs are that this will greatly improve the service and provide a new income stream.

Throughout this narrative we have constantly referred to partnerships, and how important they are to our business and improving the lives of residents and attracting visitors. Our main strategic partner is the Council, and we continue to work closely with them and assist in delivering their strategic outcomes. The relationship is vastly improved especially with the Executive who understand our business and charitable aims more clearly.

The future is still uncertain as we move from post-pandemic to a cost-of-living crisis where the 'leisure pound' will be under severe pressure as people look to cut back to pay for the basics. This year is about consolidating our position, financially and usage and looking to refresh our agreements with the Council producing a new three-year strategy to tie in with the Council's 'Medium-term financial strategy and provide our framework for annual business plans.

As previously stated our staff are our greatest asset is our staff, but we must provide them with the tools, resources, and facilities that allow them to provide our residents and visitors with an excellent service and become there number one choice in all of the facilities and services we provide.

#### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST MARCH 2022

#### FINANCIAL REVIEW

The attached statement of financial activities shows how our funds were raised and applied during the year.

This statement separates funds, which the charity itself controls – unrestricted funds, from funds which have to be spent in a manner determined by the donor – restricted funds. In this year restricted funds have been received from various grant making bodies.

Looking to the future we will continue to maintain a tight control over costs, monitor income closely, and strive to identify future funding streams. We aim to ensure that we are well placed to react to any further negative or indeed positive impact of the economy.

#### **Investment policy**

The trustees regularly monitor the available cash reserves of the charity and seek to maximise the interest earned on such funds.

#### Reserves policy

The charity has insufficient reserves to ensure that it can deal with major unexpected adverse developments without direct support from Burnley Borough Council. The trustees maintain a regular dialogue with the Council to ensure that, should major unexpected adverse developments arise, any difficulties that require attention are addressed in a mutually agreeable manner.

The trustees are confident that the charity has established diversity of operations, sufficient versatility and control of expenditures of such nature that it is able to adapt to changing circumstances that will arise from time to time under normal business circumstances.

The trustees have considered the current adverse economic climate when reviewing their reserves policy and are confident, in light of the changes planned, that the charity is sufficiently robust and able to continue operating normally whilst it seeks to achieve these targets.

At the year end the charity had unrestricted reserves of £374,615 and restricted reserves of £385,226. In addition to these reserves the pension scheme was in deficit by £3,935,000.

#### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST MARCH 2022

#### STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 102 the Financial Reporting Standard applicable in the UK and Republic of Ireland. The financial statements are required by law to give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP and FRS 102;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the trustees are aware, there is no relevant information (as defined by Section 418 of the Companies Act 2006) of which the charitable company's auditors are unaware, and each trustee has taken all the steps that they ought to have taken as a trustee in order to make them aware of any audit information and to establish that the charitable company's auditors are aware of that information.

#### **AUDITORS**

The auditors, Ainsworths Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special small companies.	provisions of Part 15 of the Companies Act 2006 relating to
ON BEHALF OF THE BOARD:	
Mrs D Livesey Chair	Date: 5 <sup>th</sup> September 2022

# REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF BURNLEY LEISURE (A COMPANY LIMITED BY GUARANTEE)

#### **Opinion**

We have audited the financial statements of Burnley Leisure (the 'charity') for the year ended 31st March 2022 which comprise the Statement of Financial Activities, Balance Sheet, Cash Flow Statement and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31st March 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Material uncertainty related to going concern

We draw attention to the Report of the Trustees, Accounting Policies and Note 20, which all highlight the impact which Covid-19 has had on the charity and its expectations for the future. The trustees have concluded that the charity is a going concern, however these events mean a material uncertainty exists that may cast significant doubt on the charity's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

#### Other information

The trustees are responsible for the other information. The other information comprises the information in the Report of the Trustees, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

# REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF BURNLEY LEISURE (A COMPANY LIMITED BY GUARANTEE)

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

#### Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities set out on page seven, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

#### Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

#### Identifying and assessing potential risks related to irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, we considered the following:

- the nature of the industry and sector, control environment and business performance;
- results of our enquiries of management about their own identification and assessment of the risks of irregularities;
- any matters we identified having made enquiries of management about their policies and procedures relating to:
  - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of noncompliance;
  - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud;
  - > the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;
- the matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

# REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF BURNLEY LEISURE (A COMPANY LIMITED BY GUARANTEE)

We also obtained an understanding of the legal and regulatory frameworks that the company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the UK Companies Act and local tax legislation.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements, but compliance with which may be fundamental to the company's ability to operate.

#### Audit response to risks identified

As a result of performing the above our procedures to respond to the risks identified included the following:

- reviewing the financial statements disclosure and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- enquiring of management about actual and potential litigation and claims;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risk of material misstatement due to fraud;
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

#### Use of our report

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Mark Sunter (Senior Statutory Auditor) for and on behalf of Ainsworths Limited Chartered Accountants and Statutory Auditors Charter House Stansfield Street Nelson Lancashire BB9 9XY

Date: 5th September 2022

### STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31ST MARCH 2022

	1	Unrestricted funds	Restricted funds	31.3.22 Total funds	31.3.21 Total Funds
	Notes	£	£	£	£
INCOME					
Income from charitable activities:	2	<b>710.043</b>	( <b>5</b> 0 0 <b>5</b> 0	1 150 (03	0.147.001
Grant income	2 3	518,842	659,850	1,178,692	2,147,891
Operation of leisure and arts facilities	3	4,221,040	11,512	4,232,552	1,651,094
Other income		304,468	<u> </u>	304,468	<del>_</del>
Total income		5,044,350	671,362	5,715,712	3,798,985
EXPENDITURE					
Raising funds	4	605,428	-	605,428	317,810
Charitable activities:					
Operation of leisure and arts facilities	5	4,500,300	658,961	5,159,261	3,113,509
Other					
Balance of pension scheme operating charge	18	528,000	-	528,000	312,000
Net interest on pension scheme liability	18	104,000		104,000	71,000
Total expenditure		5,737,728	658,961	6,396,689	3,814,319
		((0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0		((00,0==	
NET EXPENDITURE		(693,378)	12,401	(680,977)	(15,334)
Other recognised gains and losses					
Pension scheme actuarial (loss)/gain	18	1,616,000	_	1,616,000	(1,293,000)
( ) 6					<u>( ) )</u> )
NET MOVEMENT IN FUNDS		922,622	12,401	935,023	(1,308,334)
RECONCILIATION OF FUNDS					
Total funds brought forward		(4,483,007)	372,825	(4,110,182)	(2,801,848)
TOTAL FUNDS CARRIED FORWARD		(3,560,385)	385,226	(3,175,159)	(4,110,182)
		<u> </u>		<u> </u>	<u> </u>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure are derived from continuing activities.

#### BALANCE SHEET AT 31ST MARCH 2022

FIXED ASSETS Tangible assets	Notes 10	31.3.22 £	31.3.21 £
CURRENT ASSETS Stock Debtors Cash at bank and in hand	11 12	91,337 487,276 691,345	76,361 256,571 875,415
CURRENT LIABILITIES Amounts falling due within one year	13	1,269,958 (510,117)	1,208,347 (399,529)
NET CURRENT ASSETS		759,841	808,818
TOTAL ASSETS LESS CURRENT LIABILE	ITIES	759,841	808,818
NET ASSETS EXCLUDING PENSION DEF	TICIT	759,841	808,818
PENSION SCHEME DEFICIT	18	(3,935,000)	(4,919,000)
NET LIABILITIES INCLUDING PENSION	DEFICIT	(3,175,159)	(4,110,182)
FUNDS Unrestricted funds Restricted funds Pension scheme deficit TOTAL FUNDS	16 17	374,615 385,226 (3,935,000) (3,175,159)	435,993 372,825 (4,919,000) (4,110,182)

### BALANCE SHEET FOR THE YEAR ENDED 31ST MARCH 2022

The trustees have prepared the accounts in accordance with section 398 of the Companies Act 2006 and section 138 of the Charities Act 2011. These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies and with the Financial Reporting Standard 102 (effective 1st January 2015).

The financial statements were approved by the Board of Trustees on 5 <sup>th</sup> S by:	September 2022 and were signed on its beha	lf

Mrs D Livesey Chair

### CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH 2022

Cash flows from charitable activities Cash generated from activities Net cash from charitable activities	Notes	31.3.22 £ (184,070) (184,070)	31.3.21 £ 142,616 142,616
Cash flows from financing activities Capital repayments in the year Net cash from financing activities		<del>-</del>	
Increase/(decrease) in cash and cash equivalents		(184,070)	142,616
Cash and cash equivalents at the beginning of the year	2	875,415	732,799
Cash and cash equivalents at the end of the year	2	691,345	875,415

### CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH 2022

#### 1. RECONCILIATION OF DEFICIT TO CASH GENERATED FROM ACTIVITIES

	31.3.22 £	31.3.21 £
Surplus/(deficit) for the year	935,023	(1,308,334)
Loss of disposal of investment assets	<u> </u>	<u> </u>
	935,023	(1,308,332)
Increase in stocks	(14,976)	(10,731)
Increase in trade and other debtors	(230,705)	(172,495)
Increase/(decrease) in trade and other creditors	110,588	(41,826)
(Decrease)/increase in pension scheme liability	(984,000)	1,676,000
Cash generated from charitable activities	(184,070)	142,616

#### 2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year end	led	31 <sup>st</sup>	March	2022
----------	-----	------------------	-------	------

Cash and cash equivalents	31.3.22 £ 691,345	1.4.21 £ 875,415
Year ended 31st March 2021	31.3.21	1.4.20
Cash and cash equivalents	£ 875,415	£ 732,799

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022

#### 1. ACCOUNTING POLICIES

#### **Company information**

Burnley Leisure is a charitable company, limited by guarantee, registered in England and Wales. The charity's registered number and registered office address can be found on the Company Information page. Each member's personal liability is limited to an amount not exceeding £1.

#### Basis of preparing the financial statements

The financial statements have been prepared in accordance with applicable accounting standards.

The financial statements have been prepared on a going concern basis which assumes that the company will be able to meet its liabilities as they fall due. The related party, Burnley Borough Council, have confirmed their support to the charity by the offer of financial support in the following financial year. They have continued the provision of grant support and continued support of the charity in its cash flow requirements. Accordingly, the trustees have concluded that it is appropriate for these financial statements to be prepared on the going concern basis.

#### Accounting convention

The financial statements have been prepared under the historical cost convention, and in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1st January 2015) – (Charities SORP (FRS102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Companies Act 2006 and the Charities Act 2011.

Burnley Leisure meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

#### **Incoming resources**

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. Income is the amount derived from ordinary activities, and stated after trade discounts, other sales taxes and net of VAT.

Grants receivable are accounted for when due. Income is deferred when it is received in advance of the period to which it relates.

Investment income is recognised on a receivable basis.

#### Resources expended

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include audit fees and costs linked to the strategic management and administration of the charity.

All support costs are allocated between the activity expenditure categories on a basis designed to reflect the use of the resources. Support costs are apportioned on an appropriate basis e.g. time spent, floor areas, or estimated usage.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022

#### 1. ACCOUNTING POLICIES (CONTINUED)

#### Tangible fixed assets and depreciation

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter.

Fixtures and Fittings

- 20% on cost

#### Fixed assets

The financial statements do not include the cost of land, buildings and equipment used at nominal rent by Burnley Leisure Trust, whose title rests with Burnley Borough Council. It is not practicably possible to attribute a value to this benefit.

#### **Taxation**

The charity is exempt from corporation tax on its charitable activities.

#### Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

#### Pension costs and other post-retirement benefits

The charity participates in a defined benefit scheme. Although the scheme is a multi-employer scheme it is possible to allocate a share of the assets and liabilities to the charity and hence contributions are accounted for as a defined benefit scheme in accordance with FRS 102.

#### Stock

Stock is valued at the lower of cost and net realisable value, after making due allowances for slow and obsolete items.

#### Leasing

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

#### **Debtors**

Short term debtors are measured at transaction price, less any impairment.

#### Creditors

Short term creditors are measured at transaction price.

#### Significant judgements and estimates

Preparation of the financial statements requires management to make significant judgements and estimates. The major item in the financial statements where these judgements and estimates must be made is in relation to the pension scheme. Management consult with experts to provide appropriate assumptions on which to calculate projected funding position for the scheme. Details of the assumptions within the calculations to derive the net value of the pension fund are shown within note 19.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022

#### 1. ACCOUNTING POLICIES (CONTINUED)

#### Significant judgements and estimates (continued)

Since February 2020 there has been substantial volatility in financial markets around the world in relation to the COVID-19 pandemic, and while this has reduced in recent months, the potential for further volatility remains. This may have consequences for asset values, and this will be reflected in the 2021/22 accounting figures. Over the same period, the market volatility has also extended to corporate bonds, and after an initial spike we have seen the yields on AA-rated corporate bonds reduce from previous levels. As the discount rate for accounting purposes is based on corporate bond yields, this will also impact on accounting liabilities. Finally, there has been an impact on market-implied RPI over the period, although this will in part be related to the consultation on RPI reform and demand for gilts, rather than any fundamental shift in expectations.

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#### 2. CHARITABLE ACTIVITIES - GRANT INCOME

	31.3.22	31.3.21
	£	£
Sport England	244,135	96,974
The National Lottery Fund	181,700	-
Lancashire County Council	176,366	28,883
Burnley Borough Council	97,721	256,987
Burnley, Pendle and Rossendale CVS	95,000	47,500
Restart	80,000	
Arts Council England	44,364	336,600
Partner contributions	43,295	-
HAF	40,950	
Job Retention Scheme Grant	40,919	1,079,445
Business Health Matters	28,731	-
Local Authority COVID Grants	28,132	250,381
Clinical Commissioning Group	27,000	30,000
Sponsorship	17,379	-
Canal and River Trust	15,000	5,071
Stocks Massey	3,000	5,000
Community Foundation	-	8,000
Lancashire Care		3,050
Total	<u>1,178,692</u>	2,147,891

In 2021, of the total grant income, £413,865 was restricted and £1,734,026 was unrestricted funds.

#### 3. CHARITABLE ACTIVITIES - OPERATION OF FACILITIES

	31.3.22	31.3.21
	£	£
Burnley Borough Council annual contract fee	526,383	529,634
Income from the operation of leisure and arts facilities	3,706,169	1,121,460
	4,232,552	1,651,094

In 2021, of the total charitable activities income, £20,377 was restricted and £1,630,717 was unrestricted funds.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022

#### 4. RAISING FUNDS

	Unrestricted Funds £	Restricted Funds £	Total 31.3.22 £	Total 31.3.21 £
Staff costs and allowances	275,178	_	275,178	218,798
Premises expenses	55,410	-	55,410	19,347
Services and supplies	142,201	-	142,201	52,383
Transport expenses	706	-	706	1,807
Agency and contracted services	106,045	-	106,045	- -
Business and technical support (see note 6)	25,888		25,888	25,475
	605,428		605,428	317,810

In 2021, of the total costs raising funds, £nil was restricted and £317,810 was unrestricted funds.

#### 5. COSTS OF CHARITABLE ACTIVITIES

	Unrestricted Funds £	Restricted Funds £	Total 31.3.22 £	Total 31.3.21 £
Staff costs and allowances	2,476,604	345,716	2,822,320	2,190,901
Premises expenses	498,688	9,525	508,213	175,258
Supplies and services	1,279,808	303,409	1,583,217	493,587
Transport expenses	6,354	311	6,665	16,401
Agency and contracted services	· -	-	· -	-
Business and technical support (see note 6)	232,996	-	232,996	231,512
Governance costs (see note 6)	5,850		5,850	5,850
	4,500,300	658,961	5,159,261	3,113,509

In 2021, of the total costs of charitable activities, £245,335 was restricted and £2,868,174 was unrestricted funds.

Included in the above are governance and support costs. These costs have been allocated using an element of judgement as the charity has had to consider the cost/benefit of detailed calculations and record keeping. Therefore, support costs have been allocated accordingly to proportion of direct costs incurred within each charitable activity.

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#### 6. GOVERNANCE AND SUPPORT COSTS

			31.3.22	31.3.21
	Unrestricted	Restricted	Total	Total
	funds	funds	funds	Funds
	£	£	£	£
Business and technical support	258,884	-	258,884	256,987
Audit services	5,000	-	5,000	5,000
Non-audit services	850		850	850
	264,734		264,734	262,837

In 2021, of the total governance and support costs, £nil was restricted and £262,837 was unrestricted funds.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022

7	NET OUTGOING RESOURCES
/•	THE COLOUING RESOURCES

Net resources are stated after charging:		
	31.3.22	31.3.21
	£	£
Auditors remuneration	5,850	5,850

#### 8. TRUSTEES' REMUNERATION AND BENEFITS

#### **Trustees' Remuneration**

During the year remuneration of £37,566 (2021: £34,650) was paid to one (2021: one) employee trustee, in relation to their employment duties. These payments are authorised by the Articles of Association. No trustees received remuneration for their roles as trustees for the year ended 31<sup>st</sup> March 2022 nor for the year ended 31<sup>st</sup> March 2021.

#### Trustees' Expenses

There were no trustees' expenses paid for the year ended 31st March 2022 nor for the year ended 31st March 2021.

#### 9. STAFF COSTS

Wages and salaries Social security costs Other pension costs	31.3.22 £ 2,559,761 175,372 362,365 3,097,498	31.3.21 £ 1,980,568 142,311 270,348 2,393,227
The average monthly number of employees during the year was as follows:	31.3.22	31.3.21
Employees	<u>152</u>	<u>150</u>
Employees earning more than £60,000 during the year:	31.3.22	31.3.21
£60,001 - £70,000	1	1

The above staff member participated in the defined benefit pension scheme. Contributions of £10,480 (2021: £10,325) were made in relation to this individual.

The total remuneration paid to Key Management Personnel was £220,002 (2021: £196,303).

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022

10.	TANGIBLE FIXED ASSETS		E
			Fixtures and
			fittings £
	COST		
	At 1st April 2021 Additions		50,000
	At 31st March 2022		50,000
	DEPRECIATION At 1st April 2021 Charge for year		50,000
	At 31st March 2022		50,000
	NET BOOK VALUE At 31st March 2022		
	At 31st Watch 2022		
	At 31st March 2021		
11.	STOCK		
11.	STOCK	31.3.22	31.3.21
		£	£
	Leisure centre stock Towneley golf stock	8,710 30,540	11,533 18,862
	Bar and catering	52,087	45,966
	5	91,337	76,361
		<u></u>	70,301
12.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		31.3.22	31.3.21
		£	£
	Trade debtors	464,744	249,552
	Prepayments and accrued income Other debtors	14,879	2,172
	Other deolors	7,653	4,847
		487,276	256,571

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022

13.	CDEDITODS:	AMOUNTS FAI	LING DUE WITHIN ONE YEAR

	31.3.22	31.3.21
	£	£
Trade creditors	252,040	185,608
Accruals and deferred income	258,077	213,921
	510,117	399,529

#### 14. OPERATING LEASE COMMITMENTS

The following operating lease payments are committed to be paid within one year:

	31.3.22 £	31.3.21 £
Expiry date:		
Within 1 year	18,524	21,319
Between one and five years	16,381	34,186
	34,905	55,505

#### 15. ANALYSIS OF NET LIABILITIES BETWEEN FUNDS

	Unrestricted funds £	Restricted funds	31.3.22 Total funds £	31.3.21 Total Funds £
Fixed assets	-	-	-	-
Current assets	884,732	385,226	1,269,958	1,208,347
Current liabilities	(510,117)	· <u>-</u>	(510,117)	(399,529)
Pension scheme deficit	(3,935,000)		(3,935,000)	( <u>4,919,000</u> )
	(3,560,385)	385,226	(3,175,159)	( <u>4,110,182</u> )

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022

#### 16. UNRESTRICTED FUNDS

Dalama at 18t April 2021	Pension deficit £	General funds £	Designated funds	Total funds £
Balance at 1st April 2021 Net income / (expenditure)	(4,919,000) 984,000	202,384 47,231	233,609 (108,609)	(4,483,007) 922,622
	(3,935,000)	249,615	125,000	(3,560,385)

#### **Purposes of designated funds**

The trustees have designated funds to assist in the future development of the charity and the upgrading of facilities.

#### General fund

The general fund consists of the total of free reserves available to spend on the objectives of the charity.

#### 17. RESTRICTED FUNDS

	At 1 <sup>st</sup> April 2021 £	Incoming resources £	Outgoing resources £	At 31 <sup>st</sup> March 2022 £
Project fund				
Active Streets	89,236	115,698	103,528	101,406
Arts development	25,000	-	-	25,000
Awards for All	8,053	2,300	-	10,353
Beat the Street	15,000	80,378	95,378	-
Boat House	5,000	-	5,000	-
Culture Recovery	144,888	(49,200)	95,688	-
Cycling project	10,371	-	_	10,371
Holiday Activities and Food programme	-	50,593	30,924	19,669
Healthy Lifestyles	69,092	306,619	280,965	94,746
Light up the Town	-	14,491	6,042	8,449
MAPS	6,185	-	6,185	-
PASTA	-	33,000	1,301	31,699
Weight Management		117,483	33,950	83,533
	372,825	671,362	658,961	385,226

The restricted grants received in the year have been categorised above.

#### 18. PENSION ARRANGEMENTS

The charity participates in the Lancashire County Pension Fund which is a funded defined benefit scheme providing benefits based on final remuneration. The assets of the scheme are held separately from those of the charity. Whilst this is a multi-employer scheme, the actuary is able to segregate the assets and liabilities relating to the charity. During the year, normal employer pension contributions of £313,383 (2021: £270,348) were paid to the scheme.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022

#### 18. PENSION ARRANGEMENTS (CONTINUED)

The following calculations as at 31st March 2022 have been provided by the actuaries, Mercer Limited, using the projected unit actuarial costs method. Principal actuarial assumptions used by the actuary were as follows:

	31.3.22	31.3.21
	%	%
Rate of CPI inflation	3.20	2.70
Rate of increase in salaries	4.70	4.20
Rate of increase in pensions	3.30	2.80
Discount rate	2.80	2.20
Life expectancy of a male future pensioner aged 65 in 20 years'	23.70	23.90
time		
Life expectancy of a female future pensioner aged 65 in 20 years'	26.80	26.90
time		
Life expectancy of a male current pensioner aged 65	22.30	22.40
Life expectancy of a female current pensioner aged 65	25.00	25.10
The amounts recognised in the balance sheet are as follows:		
	31.3.22	31.3.21
	£	£
Present value of funded obligations	(15,169,000)	(14,454,000)
Fair value of plan assets	11,234,000	9,535,000
Net pension deficit	(3,935,000)	(4,919,000)
Not pension dener	(5,755,000)	(4,515,000)
Analysis of amounts charged to the Statement of Financial Activities:		
	21 2 22	21 2 21
	31.3.22	31.3.21
On anoting about	£	£
Operating charge	705 000	565,000
Current service cost Past service cost	795,000	565,000
	76 000	15 000
Curtailments	76,000 12,000	15,000
Administration expenses	12,000	10,000
Total operating charge	883,000	590,000
	31.3.22	31.3.21
	£	£
Other finance costs	~	~
Expected return on pension scheme assets	(213,000)	(196,000)
Interest on pension scheme liabilities	317,000	267,000
-		
Net charge	104,000	<u>71,000</u>
	31.3.22	31.3.21
	\$1.3.22 £	£
	<b>.</b>	L
Total charge to resources expended in Statement of Financial Activities	987,000	661,000

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022

#### 18. PENSION ARRANGEMENTS (CONTINUED)

Analysis of the actuarial gains and losses shown in the Statement of Financial Activities:

			31.3.22 £	31.3.21 £
Actuarial gains on assets Actuarial losses on liabilities		_	1,174,000 442,000	731,000 (2,024,000)
Actuarial gain / (loss) recognised		=	1,616,000	(1,293,000)
Changes in the fair value of the defined benefit	obligation are as fo	ollows:	31.3.22	31.3.21
			£	£
Opening defined benefit obligation Current service cost			14,454,000 795,000	11,631,000 565,000
Past service cost Curtailments			76,000	15,000
Interest on pension scheme liabilities			317,000	267,000
Employee contributions			123,000	106,000
Actuarial losses			(442,000)	2,024,000
Benefits paid / transfers		_	(154,000)	(154,000)
Closing defined benefit obligations		<u>=</u>	15,169,000	14,454,000
Changes in the fair value of plan assets are as fo	ollows:			
			31.3.22	31.3.21
			£	£
Opening fair value of plan assets			9,535,000	8,388,000
Expected return on plan assets Actuarial gains			213,000	196,000
Employer contributions			1,174,000 355,000	731,000 278,000
Employee contributions			123,000	106,000
Administration expenses			(12,000)	(10,000)
Benefits paid / transfers		_	(154,000)	(154,000)
Closing fair value of plan assets		<u>-</u>	11,234,000	9,535,000
The split of assets between investment categori	ies is as follows:			
	31.3.22	31.3.22	31.3.21	31.3.21
F'2'	£	%	£	%
Equities Government bonds	11,000 90,000	0.10 0.80	4,472,000	46.90
Property	180,000	1.60	1,354,000	14.20
Cash/liquidity	281,000	2.50	210,000	2.20
Other	10,672,000	95.00	3,499,000	36.70
	11,234,000	100.00	9,535,000	100.00

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022

#### 18. PENSION ARRANGEMENTS (CONTINUED)

Amounts for the current and previous periods are as follows:

	31.3.22	31.3.21	31.3.20
	£	£	£
Defined benefit obligation	(15,169,000)	(14,454,000)	(11,631,000)
Plan assets	11,234,000	9,535,000	8,388,000
(Deficit)/surplus	(3,935,000)	(4,919,000)	(3,243,000)

An interim actuarial review of the scheme was undertaken as at 31st March 2022.

Following the full actuarial valuation at 31<sup>st</sup> March 2019, employer contributions were agreed to stay at a rate of 15.60% with effect from 1<sup>st</sup> April 2022.

The current estimate of employer contributions for the year ended 31<sup>st</sup> March 2023 is £306,000. Implied service cost is estimated at £746,000 and a net interest and administration cost at £118,000 resulting in the deficit increasing by an estimated £558,000 to £4,493,000.

#### 19. RELATED PARTY TRANSACTIONS

Under an agreement dated 25<sup>th</sup> March 2014, the charity acquired the use of the community arts and leisure facilities in the Burnley area from Burnley Borough Council, a related party by virtue of its grant funding to the charity. The community arts and leisure facilities include all the equipment at each site and enable the society to operate under its principal activity. The value of the equipment and the potential liability for the consideration are not included in the accounts in order to reflect the substance of the arrangement.

The charity operates from premises owned by Burnley Borough Council.

During the period, the charity received grant funding from Burnley Borough Council of £526,383 (2021: £529,634).

Burnley Borough Council also provides professional services to the charity under a service agreement which they were charged £194,163 (2021: £nil) in the period. The value of these services would have cost £258,884 (2021: £256,987. The element provided free of charge has been recognised as both income and an expense within the financial statements.

During the year sales of £194,163 (2021: £91,580) were charged to, and expenditure of £99,889 (2021: £88,541) was charged by, Burnley Borough Council.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2022

#### 20. GOING CONCERN AND POST BALANCE SHEET EVENTS

In preparing this Annual Report and Accounts, the trustees have considered their statement made regarding preparation of the financial statements on a going-concern basis. The financial statements have been produced on a going concern basis, despite the existence of net total liabilities (including the pension scheme deficit) as at 31st March 2022 because the trustees are satisfied that the charity will meet all its obligations as and when they fall due over the foreseeable future. In forming this opinion, the trustees have paid particular regard to:

- a) The nature of and future prospects for the economic climate in which the charity operates;
- b) The adequacy of the liquidity in the business demonstrated through the current 12 month forecast;
- c) The continued support of the council;
- d) The remaining term to March 2029 of the management agreement with Burnley Borough Council;
- e) The competencies of the executive staff employed by the charity;
- f) The actual performance to date for the financial year ending 31st March 2023.
- g) The details included in the Report of the Trustees which sets out the impact Coronavirus has had on the charity.

The trustees are not aware of any other reportable post balance sheet events at the time of this report.